

Secretary Alisha Tafoya Lucero

CD-031100 Staff Development for Non-Custody Corrections and Probation/Parole Department Personnel Issued: 11/5/93 Effective: 3/13/95 Reviewed: 3/30/20 Revised: 2/23/15

Alisha Tafoya Lucero, Cabinet Secretary

Original Signed and Kept on File

#### **AUTHORITY**:

- A. NMSA 1978, Section 33-1-6, as amended.
- B. New Mexico Executive Order No. 85-32, signed June 26, 1985.
- C. Policies CD-000100 and CD-018300.

#### **REFERENCES:**

- A. ACA Standards 2-CO-1D-01, 2-CO-1D-02, 2-CO-1D-03, 2-CO-1D-04, 2-CO-1D-05, 2-CO-1D-06, 2-CO-1D-07, 2-CO-1D-08, 2-CO-1D-09, and 2-CO-1D-10, *Standards for Administration of Correctional Agencies*, 2<sup>nd</sup> Edition.
- B. ACA Expected Practices 5-1D-4073, 5-1D-4074, 5-1D-4080, 5-1D-4083, 5-1D-4085 through 5-1D-4088, 5-1D-4091 Through 5-1D-4093 and 4-5-3B-4220, *Performance Based Expected Practices for Adult Correctional Institutions*, 5<sup>th</sup> Edition.
- C. ACA Standards 4-APPFS-3A-04 thru 4-APPFS-3A-09, 4-APPFS-3A-11, 4-APPFS-3A-13, 4-APPFS-3A-14 thru 4-APPFS-3A-19, 4-APPFS-3A-21, 4-APPFS-3A-23, 4-APPFS-3B-07, 4-APPFS-3B-08, and 4-APPFS-3D-18, *Standards for Adult Probation and Parole Field Services*, 4<sup>th</sup> Edition.
- D. ACA Standards 2-CI-6A-9, 2-CI-6C-5, 2-CI-6C-6, 2-CI-6C-7, *Standards for Correctional Industries*, 2<sup>nd</sup> Edition.
- E. ACA Standards 1-CTA-3A-21, 1-CTA-3A-21-1, 1-CTA-3A-21-2, 1-CTA-3A-21-3, and 1-CTA-3A-21-4, *Standards for Training Academies*, 1993.

#### **PURPOSE**:

Establish guidelines to ensure each non-custody employee in the New Mexico Corrections Department (NMCD) is provided staff development training and an opportunity for a career development plan.

[4-APPFS-3D-18]

#### **APPLICABILITY:**

All personnel in the NMCD and contract employees as provided in their contract.

#### **FORMS:**

A. **Training Request** form (*CD-031100.1*)

#### **ATTACHMENTS:**

- A. Administrative/Management Personnel (with regular inmate contact) Attachment (CD-031101.A) (2 pages)
- B. **Administrative/Management Personnel (with minimal inmate contact)** Attachment (CD-031101.B) (2 pages)
- C. Professional Specialist Personnel Attachment (CD-031102.A)
- D. Administrative Support Services (minimal inmate contact) and Support Services Personnel Attachment (CD-031103.A)

#### **DEFINITIONS**:

- A. <u>Administrative/Management Personnel</u>: Personnel including, but not limited to, Cabinet Secretary, Wardens, Area Supervisors, Business Managers, Human Resource Staff, and Academy Management. See Attachments *CD-031101.A and CD-031101.B* for a full list of classifications.
- B. <u>Administrative Support Services</u>: Personnel who may have minimal or daily contact with inmates. This includes, but is not limited to, clerks, secretaries, typists, and computer personnel. See Attachment *CD-031103.A* for a full list of classifications.
- C. <u>Professional Specialist</u>: Personnel whose backgrounds include considerable training for their positions. This includes, but is not limited to, Chaplains, Psychologists, and medical personnel. See Attachment *CD-031102.A* for a full list of classifications.
- D. <u>Staff Development</u>: An organized, planned and evaluated activity designed to achieve specific learning objectives. Staff development may occur on-site, at an academy or center, at an institution of higher learning, through contract service, at professional meetings, professional training programs and seminars, or through closely-supervised, on-the-job training. Meetings of professional associations are considered staff development when there is clear evidence of the above elements.
- E. <u>Support Personnel</u>: Personnel who have daily or regular contact with inmates (more than once a week). See Attachment *CD-031103.A* for a full list of classifications.

#### **POLICY**:

A. All employees, including promoted or reassigned staff, of the Corrections Department will be provided with training and development opportunities appropriate to their job classifications and responsibilities to ensure they possess the requisite knowledge, skills, and abilities before assuming assigned duties. The training program shall be coordinated and supervised by a qualified staff member at the supervisory level. The training

program shall be reviewed annually. [2-CO-1D-01] [5-1D-4073] [4-APPFS-3A-06] [4-APPFS-3A-12] [2-CI-6C-5]

- B. Staff (non-custody) development and training requirements shall include at a minimum: [2-CO-1D-02]
  - Fire and emergency procedures;
  - Safety procedures;
  - Interpersonal relations;
  - Report writing;
  - Communication skills; and
  - Sexual harassment:
  - Code of Ethics; and
  - Civil Rights.
- C. All Corrections Industries staff, managers and appropriate others shall be made aware of all applicable laws governing the sale and transportation of prison-made products. [2- CI-6A-9]
- **D.** The qualified individual coordinating the staff development and training program has specialized training for that position. At a minimum, training personnel have completed a 40-hour train-the-trainers course. All persons who deliver training receive instruction in adult learning theory. **[5-1D-4074] [4-APPFS-3A-08]**
- E. The Department shall provide for ongoing development, evaluation, and update of all preservice, in-service, and specialized training programs based on an annual needs assessment that identifies current job-related training needs. A written report shall be prepared annually. [2-CO-1D-03] [4-APPFS-3A-19]
- **F.** The Department shall use resources of other public and private agencies as needed and when necessary. [2-CO-1D-04]
- **G.** All full-time employees shall receive fifty six (56) hours of orientation prior to job assignment. [2-CO-1D-05] [4-APPFS-3A-05]
- H. All support employees who have regular or daily contact with inmates shall receive forty (40) hours of training in addition to orientation training during their first year of employment and forty (40) hours of training each year thereafter. [2-CO-1D-06]
- I. All facility administrative and managerial staff who have regular or daily contact with inmates shall receive forty (40) hours of training in addition to orientation training during their first year of employment and forty (40) hours of training each year thereafter, in areas relevant to their position. [5-1D-4083] [4-APPFS-3A-14]

**J.** All Central Office and managerial staff who have regular or daily contact with inmates shall receive forty (40) hours of training in addition to orientation training during their first year of employment and forty (40) hours of training each year thereafter, in areas relevant to their position. [2-CO-1D-07]

- K. All clerical/support employees who have minimal contact with inmates shall receive sixteen (16) hours of training in addition to orientation training during their first year of employment and sixteen (16) hours of training each year thereafter. [5-1D-4087] [2-CO-1D-08] [4-APPFS-3A-16]
- L. All professional specialist employees who have inmate contact and all support employees who have regular or daily contact with inmates shall receive forty (40) hours of training in addition to orientation training during their first year of employment and forty (40) hours of training each year after. [5-1D-4085] [5-1D-4086] [4-APPFS-3A-17]
- **M.** Training for correctional officers consists of at least 120 hours of orientation training during their first year of employment and an additional 40 hours of professional development/in-service training each subsequent year of employment.[ 1- CTA-3A-21]
- **N.** Training for administrative, managerial, professional specialists, support employees and staff who have regular or daily contact with inmates consists of a minimum of 40 hours of orientation training their first year of employment and 40 hours of professional development/in-service training each subsequent year of employment. [1-CTA-3A-21-1]
- **O.** Training for clerical/support employees who have minimal inmates contact consists of a minimum of 40 hours of orientation training their first year of employment and an additional 16 hours of professional development/in-service training each subsequent year of employment. [1-CTA-3A-21-2]
- **P.** Training for probation/parole officers and other professional employees consist of 40 hours of orientation training as soon as possible upon being hired, but no later than one year after their appointment. Forty hours of professional development/in-service training shall be completed each subsequent year of employment.[1-CTA-3A-21-3]
- **Q.** Orientation and annual professional development/ in-service training for part-time staff and contract personnel shall be identified by agency policy. At a minimum, orientation training content includes requirements for specific positions detailed in relevant ACA standards manuals. Annual professional development/in- service training shall be job specific and relevant to the performance needs of the employee. [1-CTA-3A-21-4]

**R.** All Corrections Industries staff shall receive formal orientation appropriate to their assignments, forty (40) hours of training annually, and additional training as needed. [2-CI-6C-6] [2-CI-6C-7]

- **S.** All part-time staff and contract personnel shall receive formal orientation appropriate to their assignments and additional training as needed. [5-1D-4088] [4-APPFS-3A-18]
- T. All staff is encouraged to continue their education and the Department encourages staff membership and participation in criminal justice and allied professional associations and activities. [2CO-1D-09] [2CO-1D-10] [5-1D-4093] [4-APPFS-3A-20]
- U. The Department encourages and provides administrative leave and/or reimbursement for employees attending approved professional meetings, seminars and similar work-related activities. [4-APPFS-3A-21]
- V. Training requests for training other than facility or division refresher training courses shall be requested on the **Training Request** form (*CD-031100.1*) and approved by both the employee's immediate supervisor and the approving authority.
- W. Each supervisor shall ensure that staff under their supervision are scheduled for and attend all training mandated by this policy within the required timeframes and shall ensure that documentation, i.e. training certificates are provided to the Human Resources Bureau to properly document and credit training for employees.
- **X.** All institutional personnel are trained in the implementation of written emergency plans. Work stoppage plans are communicated only to appropriate supervisory or other personnel directly involved in the implementation of those plans. [5-3B-4220]
- Y. All personnel authorized to use firearms receive appropriate training before being assigned to a post involving the possible use of such weapons. Firearm training covers the use, safety, and care of firearms and the constraints on their use. All personnel authorized to use firearms must demonstrate competency in their use at least annually. [5-1D-4091]
- **Z.** All personnel authorized to use chemical agents receive thorough training in their use and in the treatment of individuals exposed to a chemical agent. [5-1D-4092]
- AA. Training curriculum shall be developed based on clear, concise, and measurable written statements of intended learning outcomes. The content and instructional methods selected for a training program shall be consistent with the stated learning objectives, sequenced to facilitate learning, and incorporate strategies to evaluate the learning. [4- APPFS-3A-09]
- BB. The New Mexico Corrections Department, Probation and Parole Division comprehensive training plan philosophy is divided into a three-stage approach to ensure that each probation and parole officer, staff member, intern, and volunteer has the

knowledge, skills, and abilities to perform their assigned duties. The plan is reviewed annually and updated as needed.: [4-APPFS-3A-12]

- 1. <u>Stage I</u>: is the successful completion of the 320 hour Probation and Parole Officer Basic Training Course.
- 2. <u>Stage II</u>: is the officer's Regional and District orientation component.
- 3. <u>Stage III</u>: addresses their annual 40-hour in-service/refresher training. The training plan shall be developed, evaluated and updated based on an annual assessment that identifies current job-related training needs.
- CC. Every person employed as a full-time Probation and Parole Officer shall complete a minimum of 40 hours of in-service training each fiscal year thereafter. The sophistication level and amount of training should be based on the employee's need to know and their job assignments. At a minimum, this training shall consist of the following areas: [4-APPFS-3A-05]
  - Supervision of offenders;
  - Report Writing;
  - Offender rules and regulations;
  - Fire and emergency procedures;
  - Office, field and jail safety procedures;
  - Interpersonal relations;
  - Communication skills;
  - Standards of conduct:
  - Code of ethics:
  - First aid/CPR;
  - Counseling techniques;
  - Cultural diversity;
  - Sexual harassment: and
  - Defensive Tactics Refresher:
  - Civil Rights.
- DD. Probation and parole officers are trained in Department authorized self-defense techniques. Training addresses the use of equipment authorized by the agency. [4-APPFS-3A-23]
- EE. Staff development opportunities shall be provided to all Probation and Parole Officers in a planned, organized and coordinated manner, and shall be supervised by a qualified supervisory employee. Programs shall be planned in accordance with directives set forth by the Division. All Regional staff development programs shall be reviewed annually by a Training Advisory Committee and then forwarded to the Director for final approval. Training programs are based on needs assessment and a job/task analysis, incorporate

measurable performance-based learning objectives, and are updated annually. [4-APPFS-3A-06]

- FF. All Probation and Parole staff are trained in the implementation of written emergency plans and office safety plans that include but not limited to office configuration and public contact. Work stoppage and disturbance plans are communicated only to appropriate supervisory or other personnel directly involved in the implementation of those plans. [4-APPFS-3B-07]
- GG. The necessary space and equipment for the training and staff development program are available. [5-1D-4080]

## NEW MEXICO CORRECTIONS DEPARTMENT $\frac{Training\ Request}{}$

□ NMCTA □ External □	Training Fraining:			
returned to the	Please complete this form in its <b>entire</b> he applicant resulting in the possibility of evidenced by signature/s and printed r	of not being admitted to the class	s. Supervisory appr	roval must b
Application	Date:			
<u>APPLICAN</u>	T INFORMATION			
Employee Sl	hare ID# (if state employee):			
Last Name	First Name	Middle Initial	Rank	
Facility/Region or Department/Agency Work Number			Number	
Email Addre	ess:			
Course/Class	I INFORMATION  s Requested:  s Dates:			
Lodging:	NMCTA Dormitory Requested (Sar	ata Fe classes only) Yes □	No □	□ N/A
	Arrival Date:	Arrival Time:		_
	Vehicle Make:	License Plate No:		_
I hereby cert	ORY/AGENCY APPROVAL  tify that the applicant named above is a red training program is authorized:	nember in good standing with n	ny department and a	attendance
Supervisor Name (PLEASE PRINT)			Rank/Title	
Supervisor S	Signature			

Secretary Alisha Tafoya Lucero

CD-031101 Staff Development for Administrative and Management Personnel Issued: 11/5/93 Reviewed: 3/30/20 Revised: 2/23/15

Alisha Tafoya Lucero, Cabinet Secretary Original Signed and Kept on File

#### **AUTHORITY:**

Policy CD-031100

**PROCEDURES: [5-1D-4073]** 

- **A.** All administrative and managerial staff shall receive 40 hours of orientation, 40 hours of training during the first fiscal year of employment and an additional 40 hours of training each subsequent year of employment, in areas relevant to their position and that meets SPO criteria for training and may require additional training. [5-1D-4083] [2-CO-1D-02] [2-CO-1D-05] [2-CO-1D-07]
- B. Each Central Office employee in the administrative/management category shall receive 40 hours of orientation, then 16 hours of appropriate training each fiscal year.
- C. In-service training shall include management and supervisory and diversity training provided by the Corrections Academy and the State Personnel Office.

#### ADMINISTRATIVE/MANAGEMENT PERSONNEL

(With Regular Inmate Contact)

#### TOG/MC - Code - Title - Role

A10211 Line Manager Gen. & Ops. Mgr.

A30112 Staff Manager (7 Admin Ser Mgrs.) (1, A10212 Gen. & Ops Mgr.).

G1092O Probation Officers and Correctional Treatment Specialists, Operational.

G1092A Probation Officers and Correctional Treatment Specialists Advanced.

A33101 Line Manager Corr. Mgr.

A33102 Staff Manager Corr. Mgr. A91512 Soc. & Comm. Ser. Mgr.

A33103 Admin/Operations Manager Corr. Mgr., A91512 Soc. & Comm. Ser. Mgr.

A33104 General Manager Corr. Mgr., Const. Mgr.

A51102 Staff Manager Corr. Ind. Mgr.

A33103 Adm/Ops Manager Corr. Mgr.(Unit Mgrs.)

A33101 Line Manager Corr. Mgr.

A33102 Staff Manager Corr. Mgr.

A10214 General Manager Gen. & Ops. Mgr.

A30314 General Manager Fin. Mgr. A10214 Gen. & Ops. Mgr.

C2011A Accountants and Auditors Advanced.

A30312 Staff Manager Fin. Mgr.

A30313 Administrative/Operations Manager Fin. Mgr.

C1041O Comp Offcrs, Excpt Agriculture, Const, Hlth & Safety, & Trans, Operational.

A91112 Staff Manager Medical & Health Ser. Mgr.

A91114 General Manager Medical & Health Ser. Mgr.

H1021O Administrative Law Judges, Adjudicators and Hearing Officers Operational.

A30493 Administrative/Operations Manager HR.

M3021O Detectives and Criminal Investigators, Operational.

H2099O Legal Support Workers, All Other, Operational.

I4031O Library Technicians, Operational.

A10211 Line Manager Gen. & Ops. Mgr.

A91512 Staff Mgr. Social and Community Service Managers.

## **ADMINISTRATIVE/MANAGEMENT PERSONNEL**

(With Regular Inmate Contact) (Continued)

## TOG/MC - Code - Title - Role

M9099A Protective Service Workers, All Other, Advanced.

G1092O Probation Officers and Correctional Treatment Specialists, Operational.

G1092A Probation Officers and Correctional Treatment Specialists Advanced.

A30612 Staff Manager, Purchasing Mgrs.

A90433 Administrative/Operations Manager Safety Mgr.

M3021A Detectives and Criminal Investigators Advanced.

#### ADMINISTRATIVE/MANAGEMENT PERSONNEL

(With Minimal Inmate Contact)

#### TOG/MC - Code - Title - Role

C2011A Accountants and Auditors Advanced.

C1079O HR, Training, & Labor Relations Spec, All Other, Advanced.

C1199O Business Operations Specialists, All Other, Operational.

R6011O Executive Secretaries and Administrative Assistants, Operational.

C1199O Business Operations Specialists, All Other, Operational.

C2031O Budget Analysts, Operational.

C2031A, Budget Analysts, Advanced.

C1079A HR, Training, and Labor Relations Specialists, All Other, Advanced.

C2099A Financial Specialists, All Other, Advanced.

C2011B Accountants and Auditors, Basic.

C2011O Accountants and Auditors, Operational

C2099B Financial Specialists, All Other, Basic.

C1199O Business Operations Specialists, All Other, Operational.

C1079O HR, Training and Labor Relations Specialists, All Other, Operational.

C2099O Financial Specialists, All Other, Operational.

C2099B Financial Specialists, All Other, Basic.

C1079O HR, Training, & Labor Relations Specialists, All Other, Operational.

C1079B HR, Training, & Labor Relations Specialists, All Other, Basic.

D1061O Database Administrators, Operational.

D1061A Database Administrators Advanced.

A30213 Admin/Ops. Manager Computer & Information System Mgrs.

D1071O Network and Computer Systems Administrators, Operational.

D1071A Network and Computer Systems Administrators Advanced.

D1051O Computer Systems Analysts, Operational.

D1051A Computer Systems Analysts Advanced.

D1099O Computer Specialists, All Other, Operational.

D1099A Computer Specialists, All Other, Advanced.

D1081O Network Systems and Data Communications Analysts, Operational

C1023A Purchasing Agents, Except Wholesale Retail & Farm Products, Advanced.

C1023O Purchasing Agents, Except Wholesale Retail & Farm Products, Operational

R4199O Information and Records Clerks, All Other, Operational

A30492 Staff Mgr. HR Mgr.

C1073O Training and Development Specialists, Operational.

I1111A Criminal Justice and Law Enforcement Teachers, Postsecondary, Advanced



Secretary Alisha Tafoya Lucero

CD-031102 Staff Development for Professional Specialist and Corrections Industries Employees Issued: 11/5/93 Reviewed: 3/30/20 Revised: 2/23/15

Alisha Tafoya Lucero, Cabinet Secretary Original Signed and Kept on File

### **AUTHORITY:**

Policy CD-031100

**PROCEDURES:** [5-1D-4073]

- **A.** The Professional Specialist category and institutional Corrections Industries employees shall receive at least 40 hours of in-service training prior to being independently assigned to a particular job. This should include, at a minimum, orientation to Department and agency goals and procedures, preparatory instruction related to particular job assignments and training on emergency procedures in accordance with Policy *CD-070100*. [2-CO-1D-05] [4-APPFS-3A-17]
- **B.** Each institutional employee in the Professional Specialist category or institutional Corrections Industries shall receive an additional 40 hours of in-service training during the first fiscal year of employment. [5-1D-4085]
- C. All Corrections Industries staff, managers and appropriate others shall be aware of all applicable laws governing the sale and transportation of prison-made products. [2-CI-6A-9]
- D. Each fiscal year thereafter, each institutional employee in these categories shall receive at least 40 hours of job/task related staff development training.
- **E.** All Corrections Industries staff shall receive formal orientation appropriate to their assignments, forty (40) hours of training annually, and additional training as needed. [2-CI-6C-6] [2-CI-6C-7]
- F. Each Central Office employee in the Professional Specialist category or Corrections Industries shall receive 40 hours of orientation and then 16 hours of training each fiscal year.
- **G.** All staff development and training programs shall be planned, coordinated, and implemented based on a needs assessment. A training needs assessment shall be conducted annually through the Employee Development and Appraisal (EDA). [2-CI-6C-5] [2-CO-1D-01]

## PROFESSIONAL SPECIALISTS PERSONNEL

MCA4 - General Manager Attorney Mgr.

H1011A Lawyers Advanced

G2011O Clergy, Operational

G2011A Clergy, Advanced

MCA2 Staff Manager Medical & Health Ser. Mgr.

K1062A Family and General Practitioners

MCA3 Administrative/Operations Manager Physician Mgr.

F3031O Clinical, Counseling, and School Psychologists, Operational F3032O Industrial-Organizational Psychologists

F3031A Clinical, Counseling, and School Psychologists, Advanced

G1023A Mental Health and Substance Abuse Social Workers

Secretary Alisha Tafoya Lucero

CD-031103 Staff Development for Clerical and Support Services Issued: 11/5/93 Reviewed: 3/30/20 Revised: 2/23/15

Alisha Tafoya Lucero, Cabinet Secretary Original Signed and Kept on File

#### **AUTHORITY:**

Policy *CD-031100* 

**PROCEDURES:** [5-1D-4073]

- A. All new full-time institutional and probation/parole field office employees in the Clerical and Support Services categories shall receive 40 hours of orientation training prior to being independently assigned to a particular job. This training should include, at a minimum, orientation to Department and agency goals and procedures and preparatory instruction related to particular job assignments. [2-CO-1D-05] [4-APPFS-3A-16]
- **B.** Each institutional and probation/parole field office employee in the Administrative Support category, who have minimal contact with inmates or parolees, shall receive an additional 16 hours of in-service training during each subsequent fiscal year of employment. [2-CO-1D-08] [5-1D-4087]
- C Each institutional employee in the clerical and support services categories and Administrative Support category who have daily or regular contact with inmates shall receive an additional 40 hours of in-service training during the first fiscal year of employment and each year thereafter.

[2-CO-1D-06] [5-1D-4086]

D. Each Central Office employee in the Clerical category and Support Services categories, who have minimal contact with inmates or parolees, shall receive 16 hours of training each subsequent fiscal year.

### **Administrative Support Services**

(Minimal Inmate Contact)

### TOG/MC - Code - Title - Role

Admin Secretary R9199A Office and Administrative Support Workers, All Other, Advanced

Clerk 3 R9061O Office Clerks, General, Operational

Clerk 4 R9061O Office Clerks, General, Operational

Clerk Specialist R6014A Secretaries, Except Legal, Medical, and Executive, Advanced

R9061A Office Clerks, General, Advanced

Clerk Specialist Supv R9061A Office Clerks, General, Advanced IS Data Entry Oper 2 R9021O Data Entry Keyers, Operational

Secretary 2 R6014O Secretaries, Except Legal, Medical, and Executive, Operational

Secretary 3 R6014O Secretaries, Except Legal, Medical, and Executive, Operational

## **SUPPORT SERVICES PERSONNEL**

## TOG/MC – Code – Title - Role

Corr. Fac. Ind. Mgr MC-Staff Corr. Ind. Mgr.

Physical Plant Mgr. 4 MC-Line Plant Mgr.

Sec. Elect. Spec. 2 U2098A Security and Fire Alarm Installers

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#### **AUTHORITY:**

Policy CD-031100

## **PROCEDURES:** [4-APPFS-3A-11] [4-APPFS-3A-13]

- A. All probation/parole offices shall have a career development plan which includes 40 hours of orientation, 320 hours of PPO Basic training during the first year of employment and an additional 40 hours of training each subsequent fiscal year of employment that meets SPO criteria for training and may require additional training. Orientation training includes: [4-APPFS-3D-18] [4-APPFS-3A-05] [2-CO-1D-05] [4-APPFS-3B-07] [4-APPFS-3B-08]
  - Orientation to the purpose, goals, policies, and procedures of the institution and parent agency;
  - An overview of the correctional field;
  - Office, field and jail safety procedures;
  - Preparatory instruction related to the job (if applicable);
  - OJT.
- **B.** All administrative and managerial staff at probation/parole offices shall receive 40 hours of orientation, 40 hours of training during the first fiscal year of employment and an additional 40 hours of training each subsequent fiscal year of employment that meets SPO criteria for training and may require additional training. Training shall include, at a minimum: [4-APPFS-3A-15] [4-APPFS-3B-07] [4-APPFS-3B-08]
  - General management;
  - Labor law;
  - Employee-management relations;
  - The criminal justice system;
  - Office, field and jail safety procedures;
  - Relationship between PPD and other service agencies.
- C. The Probation and Parole Division encourages continuing education and staff shall fill out a **Training Request** form (*CD-031100.1*) for each training event, whether it is mandatory to attend or requested, and submit it to their District Supervisor. [4-APPFS- 3A-20] [2-CO-1D-09]

The District Supervisor determines the appropriateness of the request based on training need, cost, time away from work, the employees' ability to share the training received, etc. and either approves or denies in writing on the form. If denied, reasoning shall be stated in writing on the request form.

- D. Whether the training is approved or denied, the District Supervisor then forwards the request to the Region Manager, who will concur or not with the decision to approve or deny the request based on the above reasoning. In the event they override the District Supervisor's decision they must write the rationale for the decision on the form. The Region Manager then forwards the request form to the Director's Office.
- E. Assigned staff at the Director's Office shall review the request for appropriateness and may override the District Supervisor's or Region Manager's decision to approve or deny the requested training. The rationale shall be written on the **Training Request** form (*CD-031100.1*) and returned to the requestor (whether approved or denied) via the Region Manager and the District Supervisor.
  - 1. The **Training Request** form is then sent to the requestor assigning them to attend the training. A copy of the **Training Request** form is also sent to the Training Academy (if that is where the training event is to be held.)
  - 2. In circumstances where there is a short timeframe between the announcement of the training and the beginning of the class, the **Training Request** form shall be expedited whenever possible and/or approved telephonically between the supervisory authorities.
- F. Training that is specifically sponsored by PPD will be coordinated by central office staff and the training curriculum shall be developed based on employees' job tracks and organizational needs. Training announcements will be provided to PPD staff and participants will send their Request to Attend Training forms through the same approval/denial process as academy sponsored training. Local and regional training can be sponsored and coordinated by the district offices without going through the approval process.
- G. All training programs shall be specifically planned, coordinated, supervised by a qualified employee at the supervisory level, and reviewed annually. [4-APPFS-3A-06] [2-CO-1D-01]
- **H.** Probation and parole officers receive training in Department authorized self-defense techniques. Training addresses the use authorized equipment. [4-APPFS-3A-23]
- I. The individuals coordinating the training and staff development programs shall have received specialized training for that position. At a minimum, full-time training personnel should have successfully completed a 40-hour training-for-trainers' course.

After completing this training-for trainers' course, participants, at a minimum, should be able to demonstrate the use of the principles of adult learning, a variety of experimental instructional techniques, principles of curriculum design, and facilitation and presentation strategies. [4-APPFS-3A-08]

- J. Training curriculum shall be developed based on clear, concise, and measurable written statements of intended learning outcomes. The content and instructional methods selected for a training program shall have defined parameters and be consistent with the stated learning objectives, sequenced to facilitate learning, and incorporate strategies for successful completion and to evaluate the learning. Training programs are based on needs assessment and a job/task analysis, incorporate measurable performance-based learning objectives, and are updated annually [4-APPFS-3A-07][4-APPFS-3A-09]
- **K.** The training and staff development plan provides an ongoing formal evaluation of all preservice, in-service, and specialized training programs, and completes an annual written evaluation report. [4-APPFS-3A-19] [2-CO-1D-03]
- L. All part-time employees working less than 35 hours per week shall receive orientation and training appropriate to their specific assignment. [4-APPFS-3A-18]